



Fact Sheet

HISTORY | Founded by industry pioneer Carl N. Karcher, Carl's Jr.® restaurants have been a West Coast favorite for more than 75 years. Using \$15 in savings and borrowing \$311 on their Plymouth automobile, Carl and his wife, Margaret, purchased a single hot dog cart in 1941 in Los Angeles. The Karchers soon grew their small business — eventually focusing their efforts on the Carl's Jr. brand, one of the first in a new breed of restaurants that today make up the quick-service restaurant industry.

With more than 1,100 restaurants, Carl's Jr. is regarded as the place to go for premium-quality burgers.

CARL'S JR. MENU | Signature menu items include the Western Bacon Cheeseburger®, the Super Star® hamburger and our latest innovation, the Beyond Famous Star with Cheese®.

Other favorites include Hand-Breaded Chicken Tenders, Made From Scratch™ Biscuits, charbroiled chicken sandwiches and Hand-Scooped Ice Cream Shakes & Malts™.

NUMBER OF CARL'S JR. RESTAURANTS | 1,101 total. Currently, there are more than 300 dual-branded Carl's Jr./Green Burrito® units.

OPERATING AREAS | 14 Western states, International

HEADQUARTERS | 6700 Tower Circle, Suite 1000, Franklin, TN 37067

PARENT COMPANY | CKE Restaurants Holdings, Inc. ("CKE") is a privately held company based in Franklin, Tennessee. CKE, through its wholly owned subsidiaries, owns and operates Carl's Jr.® and Hardee's®, two beloved regional brands, known for one-of-a-kind premium and innovative menu items such as 100 percent Black Angus Thickburgers®, Made from Scratch™ Biscuits and Hand-Breaded Chicken Tenders™. With both a US and international footprint, Carl's Jr. Restaurants LLC and Hardee's Restaurants LLC have over 3,800 franchised or company-operated restaurants in 44 states and 43 foreign countries and U.S. territories.

For more information, or to find a Carl's Jr. near you, go to www.carlsjr.com.

Carl's Jr. social media sites include [Facebook](#), [Twitter](#), [Instagram](#) and [YouTube](#).